1. Merit-based salary increases

| Decision | Current State | Recommendation |
|------------------------------|--|---|
| Merit-based salary increases | Central calculates merit increases based on the adjusted fiscal year base budget and adds funds to A1 Stand-alone units typically follow the rate that the A1 budget establishes | Schools to fund merit increases through natural growth (eg., tuition and endowment growth that flows through SOI/SOR, growth in Master's and other programs); FY25 hold harmless includes merit commitment |
| | | Support units continue incremental model of centrally allocated pools Academic Mission Fund and Strategic Fund are available to provide additional support when necessary |
| | | This approach provides simplicity by limiting number of extra pools and gives schools greater autonomy, but will require policy guidelines (e.g., required approval for large increases, merit floors and ceilings) |

2. New faculty lines

| Decision | Current State | Recommendation |
|---------------------|---|--|
| 2 New faculty lines | Central provides funding for new lines | Central continues funding new lines tied to strategic initiatives, including existing commitment to faculty hiring |
| | Some exceptions include lines funded by raising | plan; beyond centrally planned growth, schools fund additional lines in line with expanded autonomy for schools |
| | endowed chairs (funded by the activation of the new | New lines provided by activations of new endowed chairs will be funded with the chair distribution |
| | endowed chair) and certain department expansions | Provost continues to authorize all faculty recruitments, including for new lines |

3. Benefits

| Decision | Current State | Recommendation |
|------------|--|---|
| 3 Benefits | Differential fringe benefit rates are calculated and applied towards faculty and staff salary, hourly students, and Graduate RA/Tas Benefits are paid centrally | Maintain current practice of central funding in order to minimize complexity and align with central control of benefits administration activities (e.g., plan negotiations) |

4. & 5. Promotion & tenure funding for TTT and NTT faculty

| Decision | Current State | Recommendation |
|--|---|---|
| Promotion and tenure funding for TTT faculty | Central provides base funding to bring raise amount to at least 10% for those promoted in rank (i.e., if merit pool is 3%, 7% is added); Schools have the option to add to this | Salary raise amount will be split 50/50 between Central and Schools |
| 5 Promotion funding for NTT faculty | Central provides base funding to get the raise amount to at least 5% for those promoted in the Teaching Ranks (the 5% is split 50/50 with the school, and is calculated on the amount above the merit raise pool) | Schools will cover any promotion costs fo |

6. Repricing departed faculty lines

| Decision | Current State | Recommendation |
|----------------------------------|---|---|
| Repricing departed faculty lines | Central pulls back funding and reprices the line to the average assistant professor salary in that department | Schools will keep funds from line reprices, but will be responsible for funding top-ups to existing replacement lines |
| | Central recycles the repriced amounts for top-ups, new lines, retentions, etc. | The Academic Mission Fund is available via Provost if additional funds are needed as backstop |

7. Spousal appointments

| Decision | Current State | Recommendation |
|------------------------|---|--|
| 7 Spousal appointments | Currently funded by spouse's School, the School of the primary faculty member, and Central (1/3 each) | Continued use of 3-way split between department of primary hire, department of spouse, and Central; Central will continue to fund spouse's line fully following tenure and line is returned is spouse leaves |
| | Funding split is in place for ~ 5 years or tenure. Central funds the line fully after tenure and line is returned to central if spouse leaves | The Steering Committee considered whether schools should absorb spousal lines into their budgets and self-fund all new spousal lines by 5th year or until tenure, but ultimately decided against that approach |

8. & 9. Academic year-time budget release and salary top-ups for retentions

| Decision | Current State | Recommendation |
|--|--|--|
| 8 Academic year- time budget release | Faculty who charge academic year time to sponsored research projects can have their A1 salary and fringe released to their FF project | Continue current process |
| | This is accomplished by doing a balance transfer from A1 | |
| 9 Top-up salary for retentions | Central currently tops up the salary for the person who was retained | Retention top-ups will be split 50/50 between school and central |
| | For mid-year increases, Central has sometimes requested that the school fund the increment for the current year, with central adding base funding for July 1 | Retention top-up approvals must run through typical Provost office process |

10. Salary top-ups for new hires within existing faculty lines

| Decision | Current State | Recommendation |
|---|---|--|
| Top-up salary of existing lines newly hired | Central tops up existing faculty lines to the negotiated salary of the individual hired Central pulls back the difference if hire salary is lower than the budgeted line amount | Schools fund top-ups of existing line replacements with savings from repricing lines |

11. & 12. Other miscellaneous decisions (1/3)

| urrent practice- Magisters who ing the current academic year for an additional base increase of UG, added on top of school | |
|--|--|
| • | |
| recommended merit increase | |
| Adjust the base budget allocation per department chair with responsibility to fu | |
| artment chairs within School | |
| | |
| 1 | |

13. & 14. Other miscellaneous decisions (2/3)

| Decision | Current State | Recommendation |
|---|--|--|
| Faculty senate Speaker base add | Central provides a \$2K base salary plus fringe increase each year to the faculty member who is elected faculty senate speaker | Maintain and funnel through merit pool |
| Deputy faculty senate speaker pay Central provides one-time pay of \$3K plus fringe each year for the faculty member who is elected deputy speaker of the faculty senate | | Maintain and funnel through merit pool |

15. Various personnel stipend decisions (3/3)

| Decision | Current State | Recommendation |
|---|---|----------------|
| Faculty Fellows (Research Professors) Funding | Central provides 50% of the 5% local Schools fund this going forward funding for faculty fellows | |
| | This applies to those faculty in the Research Ranks who are otherwise paid 100% on sponsored research projects; This allows time for proposal writing, etc. | |

16. Non-routine salary adjustments

| Decision | Current State | Recommendation |
|--|--|---|
| Non-routine salary adjustments: • Minimum salary | Central has added funding in the past for staff funded on A1 funds when any of these types of issues have arisen | Funding should be largely circumstantial based on the size and nature of the decision |
| Department of LaborCompensation | Auxiliary and Self-Supported Units, as well as those staff paid on soft funding have been funded by those units | Non-routine items will be sourced from either Strategic Fund or Academic Mission Fund depending on magnitude |
| market adjustment • 27th pay period | | Auxiliary and Self-Supported Units, as well as those staff paid on soft funding will be funded by those units |
| for Bi-weekly Research faculty parental leave | | Central will fund research faculty parental leave if not included in grants |